# Challenges Marketing LEU (a year later)

Cal Gray Presenting Radiopharmacies and the LEU Challenge

## West Coast Nuclear Pharmacy (WCNP) East Coast Nuclear Pharmacy (ECNP)





## 2015 WCNP became the largest operating radiopharmacy in Florida











## Facts Used in Marketing

On June 8, 2012, The White House announced initiatives aimed at expediating the U.S. private sector's efforts to eliminate the use of HEU Mo-99 and stimulate utilization of LEU sources by 2016 • "The United States is committed to eliminating the use of HEU in all civilian applications, including in the production of medical radioisotopes, because of its direct significance for potential use in nuclear weapons, acts of nuclear terrorism, or other malevolent purposes"

> EAST COAST NUCLEAR PHARMACY



Source: The White House, Office

Press Secretary, FACT SHEET: Encouraging Reliable Supplies of Molybdenum-99 Produced without Highly Enriched Uranium, June 7, 2012; Global Security Newswire; and CMS.

## Facts Used in Marketing

CMS released its 2013, 2014 & 2015 HOPPS Rules, which encourages through higher reimbursement the use of LEU sourced medical isotopes  CMS will pay medical providers an extra \$10 per unit dose for diagnostic radiopharmaceuticals that use LEU Tc-99m (a product of the decay of Mo-99) vs. Tc-99m "produced by non-HEU methods,"

cress Secretary, FACT SHEET: Encouraging Reliable Supplies of Molybdenum-99 Produced without Highly Enriched Uranium, June 7, 2012; Global Security Newswire; and CMS.

EAST COAST NUCLEAR PHARMACY



## Facts Used in Marketing

Additionally, the U.S. joined the western European nations in a pledge to eliminate the use of medical isotopes produced with HEU

• Goal by 2016

On January 3, 2014, VA Under Secretary release a memo for the preferred procurement of non HEU product.  Sent to all Network
 Directors





### **Customer Reaction Summary**

# Customers are reluctant to embrace.

Customers really do not believe the reimbursement.

Misinformation about LEU by non-adopters.

LEU requires special handling CMS may not reimburse in 2014 CMS will demand repayment of any LEU premiums paid LEU does not have a stable supply chain LEU is Low Specific Activity Too difficult to code (Qcode) Lack of Traceability Extensive Software Changes

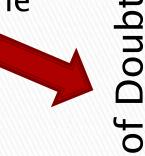
Extensive Software Changes Required

#### 2014

#### Survey Feedback

### **Customer Reaction Summary**

No changes or improvements from the 2014 information.



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Seed

New spin:

"Blended LEU" – not certified as derived from greater than 95% non– HEU Mo 99 LEU requires special handling

CMS may not reimburse in 2014

CMS will demand repayment of any LEU premiums paid

LEU does not have a stable supply chain

LEU is Low Specific Activity

Too difficult to code (Qcode)

Lack of Traceability

Extensive Software Changes Required

#### 2015

#### 2014 Survey Feedback

#### Response to Customers Reluctance

Arranged meeting with a reimbursement expert.

Created informational flyers about LEU.

Developed business case summary of benefits.

2014

Keep Tc99m price competitive.

Show HEU/LEU Tc99m billing traceability.

- Built customer confidence as early adopter and made conversions.
- Winning new client support
   through LEU customers
- testimonials.
  - LEU supply is constant and reliable and CMS reimbursement for the Qcode exists.

2015

#### West Coast and East Coast Nuclear Pharmacy Expectations for 2016

### Marketing Effort

- HOPPS customers growing interest.
- Stand Alone Clinics continue to grow in number.
- VA Hospitals still not pursuing strongly.

#### Education

- Make
  - conversion today.
- Reimbursement is not laborious.

#### Actions

- Deploy to more clients as the pipeline becomes more robust.
- Vigorously handle false objections and seeds of doubt





# **VA Specifics**

- VISN 8
  - largest VISN in the network.
  - All VA's from Gainesville Fl. south have released RFP's and or in the process of releasing RFP.
  - VA #1; awarded

- Posted LEU in the RFP but makes it optional; we bided, we won the LEU products but site does not have to use.
- VA #2 (RFP is in process after multiple protests)
- VA #3; RFP is a WIP, LEU language is light.
- VA #4&5; RFP's, we a awaiting





## Example of VA LEU push back, VA #2

## Sect. 4.2 – "Contractor shall be able to supply 50% of the technetium radiopharmaceuticals with LEU".

- (ECNP): PLEASE CLARIFY WHETHER VA IS ASKING THE CONTRACTOR TO SUPPLY ONLY 50% OF THE TOTAL TECHNETIUM RADIOPHARMACEUTICALS DELIVERED TO VA WITH LEU -- OR WHETHER THE 50% REFERS TO THE LEU ITSELF MEANING THAT ALL OF THE TECHNETIUM RADIOPHARMACEUTICALS DELIVERED TO VA MUST BE COMPRISED OF AT LEAST 50% LEU?
- IF THE ANSWER IS THE FORMER, PLEASE CLARIFY HOW THE 50% WILL BE DETERMINED FOR EXAMPLE ON A WEEKLY BASIS?
- IF THE ANSWER IS THE LATTER, PLEASE CLARIFY WHY VA IS REQUESTING TECHNETIUM RADIOPHARMACEUTICALS WITH ONLY 50% LEU RATHER THAN TECHNETIUM RADIOPHARMACEUTICALS WITH 95% LEU --WHICH THE CENTERS FOR MEDICARE & MEDICAID SERVICES USES IN ITS SPECIFICATION AND IS THE INDUSTRY STANDARD.
- PLEASE EXPLAIN WHY VA IS NOT REQUIRING THE CONTRACTORS TO PROVIDE ANY WRTTEN DOCUMENTATION TO PROVE THE PERCENTAGE OF LEU IN ITS TECHNETIUM RADIOPHARMACEUTICALS DELIVERED TO VA IF THE REQUIREMENT IS FOR TECHNETIUM RADIOPHARMACEUTICALS WITH 95% LEU.

(VA): We are referring to total number of Technetium radiopharmaceuticals doses will be at least 50% LEU. The reason for this is that we are aware that procuring LEU generators is difficult and at times impossible depending on the few suppliers in the world. In order to expand competition and ensure that the selected vendor does not run into contract compliance issues when LEU is not available <u>we decided to give leeway for the LEU requirement. Once the supply of LEU becomes more readily available to all radio pharmacies the intent is to eventually convert to 100% LEU Technetium products. (We are not referring to 95% purity of a single dose; that would be non-compliant with industry standards.)</u>





## Ex. of LEU RFP language, VA #3

(Currently an active bid)

#### • VA248–15–R–1322, pg. 43

"Offerors must provide evidence that they have the ability to produce and provide non-HEU (High Enriched Uranium-Derived medical isotopes, as well as HEU (High Enriched Uranium-Derived medical isotopes and provide confirmation that they can supply/provide ALL required line items specified in the price schedules in section D. "

| CLIN | PRICE SCHEDULE – BASE YEAR<br>ITEM DESCRIPTION  | QTY    | UNIT | UNIT<br>PRICE<br>FOR <b>LEU</b> | UNIT<br>PRICE<br>FOR<br><b>HEU</b> | TOTAL<br>ESTIMATED<br>PRICE FOR<br><b>LEU</b> | TOTAL<br>ESTIMATED<br>PRICE FOR<br><b>HEU</b> |
|------|---|--------|------|---------------------------------|------------------------------------|---|---|
| 0001 | Tc-99m Sodium Pertechnetate<br>Kit preparation and misc. 30 mCi<br>DELIVERY: As Needed            | 2000   | EA   |                                 |                                    | \$ -  | \$ -  |
| 0002 | Tc-99m (Medronate), MDP, 25 mCi<br>DELIVERY: As Needed  | 3000   | EA   |                                 |                                    | \$ -  | \$ -  |
| 0003 | Tc-99m Cardiac Agent (Cardiolite or<br>Myoview)<br>DELIVERY: As Needed Monday through<br>Saturday | 13,500 | EA   |                                 |                                    | \$ -  | \$-   |

Conclusion: This bid could award a supplier for LEU but the site using the LEU is uncertain. Therefore, why take the cost risk?





## RFP for VA #3

#### Questions submitted to CO & answer (8/25/15

*(ECNP):* VA did not specify the minimum purity of LEU that the bidder must maintain to bid LEU. Today's standard for technetium radiopharmaceuticals with 95% LEU ––which the Centers for Medicare & Medicaid Services (CMS) uses for its compliance specification. And this grade of LEU is commercially available on daily basis.

a. Will VA clarify whether the LEU standard for the RFP is 95% purity or better?

(VA response); "We want prices for both HEU and LEU"

Conclusion;

Without the VA mandating LEU use, with a product specification the VA Network will continue to undermine the primary goal of LEU conversion.





## Ex. of LEU RFP Language, VA #1

- VA #1 was a "Line Item" award Three pharmacies
  Oct. 15, 2015 LEU was awarded to WCNP
  - Below is ex. of award sheet prior to Oct. 15, 2015 (HEU)

| DESCRIPTION, Radiopharmaceuticals Base Year Ordering Period (October 15, 2014 through October 14, 2015) | Annual Best<br>Estimated<br>Quantities | UNIT | UNIT COST | TOTAL COST |
|---|--|------|-----------|------------|
| Tc-99m Sodium Pertechnetate Kit preparation and misc. 30 mCi DELIVERY: As Needed                        | Reserved                               | EA.  | Reserved  | Reserved   |
| Tc-99m (Medronate), MDP, 25 mCi DELIVERY: As Needed   | Reserved                               | EA.  | Reserved  | Reserved   |
| Tc-99m Cardiac Agent (Cardiolite or Myoview) DELIVERY: Monday through Saturday                          | Reserved                               | EA.  | Reserved  | Reserved   |
| Tc-99m Mertiatide Mag-3, 10 mCi dose DELIVERY: As Needed  | Reserved                               | EA.  | Reserved  | Reserved   |

#### • Below LEU added and awarded to WCNP, Oct. 2015 - 2018

| DESCRIPTION, Radiopharmaceuticals Ordering Period 1 (October 15, 2015<br>through October 14, 2016) | Annual Best<br>Estimated<br>Quantities |       | UNIT | UNIT<br>COST | TOTAL<br>COST |
|--|--|-------|------|--------------|---------------|
| Non-HEU Tc-99m (Medronate), MDP, 25 mCi DELIVERY: As Needed  |  | 700   | EA   | WCNP         | WCNP          |
| Non-HEU Tc-99m Cardiac Agent (Sestimibi) DELIVERY: Monday through Saturday                         |  | 6,690 | EA   | WCNP         | WCNP          |
| Non-HEU Tc-99m Mertiatide Mag-3, 10 mCi dose DELIVERY: As Needed                                   |  | 75    | EA   | WCNP         | WCNP          |
| Non-HEU Tc-99m Ceretec WBC Labeling 15-25 mCi DELIVERY: As Needed                                  |  | 12    | EA   | WCNP         | WCNP          |





## Complication; VA #1

(Email string from WCNP with VA #1(nuclear medicine department)

From: Perry Polsinelli [mailto:Perry@westcoastnuclear.com] Sent: Wednesday, August 12, 2015 4:15 PM Subject: [EXTERNAL] Products Oct. 15, 2015

VA#1,

I have the reference sheet finished for you that will be effective October 15, 2015 per the WCNP contract award. What I would like to do is see if you have some time next week and I will come down explain the document and make sure we are all on the same page. In addition, this sheet will include new timelines for stat orders based on the new limitations from our suppliers. There are no surprises here I want to make sure everyone is on the same page. Let me know.

Next week I am free except Monday, wide open Tuesday afternoon thru Friday.

Perry

Perry, I spoke with <u>contracting and they are not aware of any mandate to use LEU and that everything was</u> going to remain the same unless told otherwise.

IS OPTIONAL !!

I don't want you to waste your time coming over here unless there are going to be changes.

LEU

You can contact Matt Lucas in contracting if you have any further questions.

Please keep in touch with any further updates.

Thanks.

VA Healthcare System





#### What the Stakeholders Needs to Consider?

#### Communication

- Provide literature helps to the radiopharmacy segment.
- Recognition of radiopharmacies with LEU.

#### Supply

- Favorable manufacturing days (multiple).
- <u>Mandate</u> at the VAMC to convert to LEU to finish the task.

Successes • Address issues to allow a domestic supply to come to market.

 End mixed messages.







2015 Mo 99 Topical Meeting

Thank You



