

Development of Supply Chain Performance Management System Based on Multicriteria Decision Aid for Mo-99 Integrated Supply Chain

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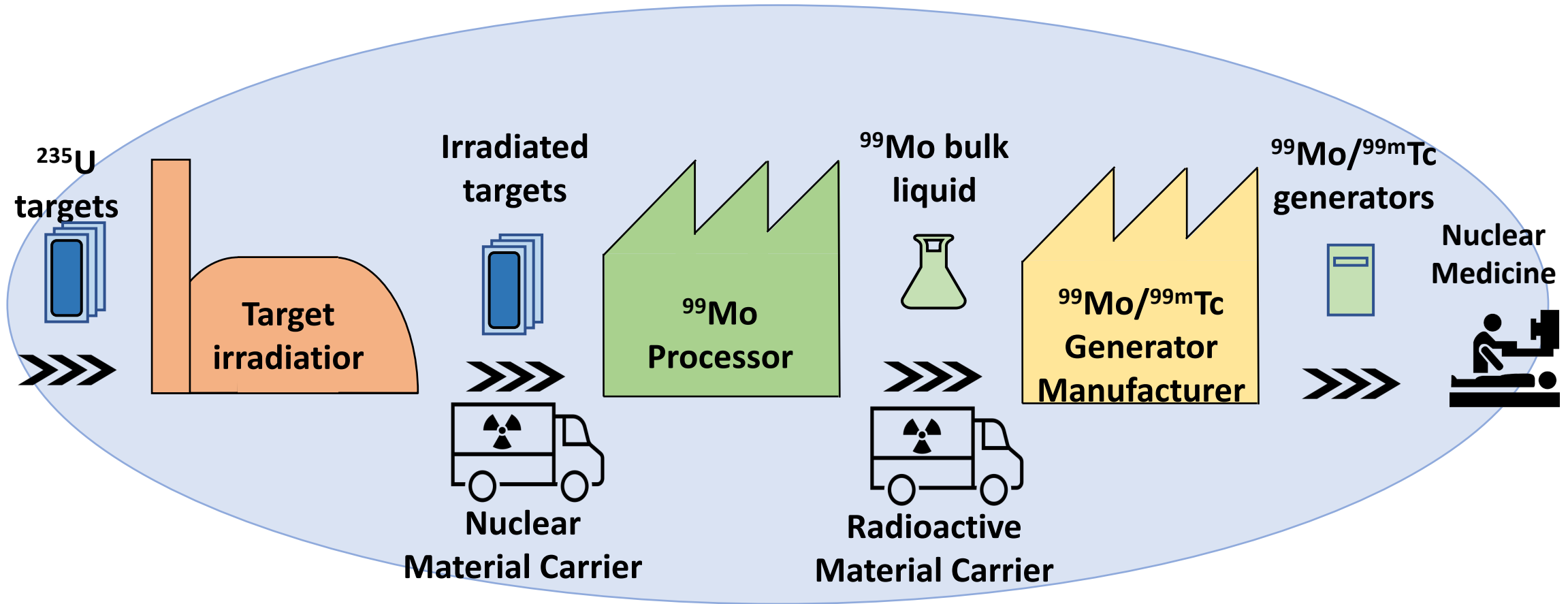
2022 Mo-99 INTERNATIONAL SYMPOSIUM



UNIVERSITÉ LIBRE DE BRUXELLES



$^{99}\text{Mo}/^{99\text{m}}\text{Tc}$ Supply Chain



Research Question & Objectives



How to design an integrated $^{99}\text{Mo}/^{99\text{m}}\text{Tc}$ Supply Chain to enhance its overall performance?



- Diagnosis of the existing $^{99}\text{Mo}/^{99\text{m}}\text{Tc}$ Supply Chain
- Design of an Integrated Performance Measurement System
- Engineering of an enhanced Integrated Supply Chain



Diagnosis of the $^{99}\text{Mo}/^{99\text{m}}\text{Tc}$ Supply Chain



1- Data collection

2- Challenges identification

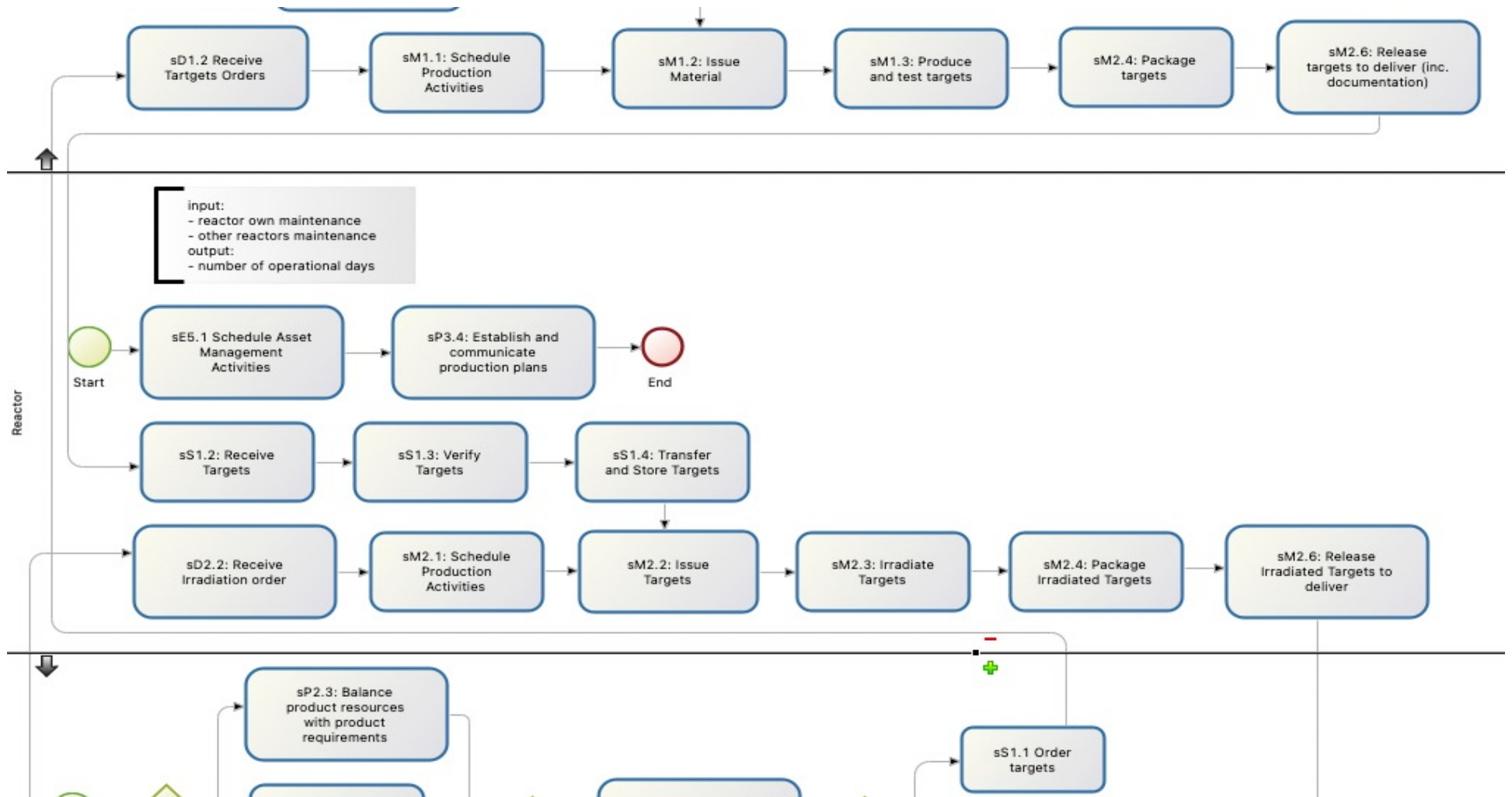
3- Dynamics of stakeholders

4- Supply Chain Modelling



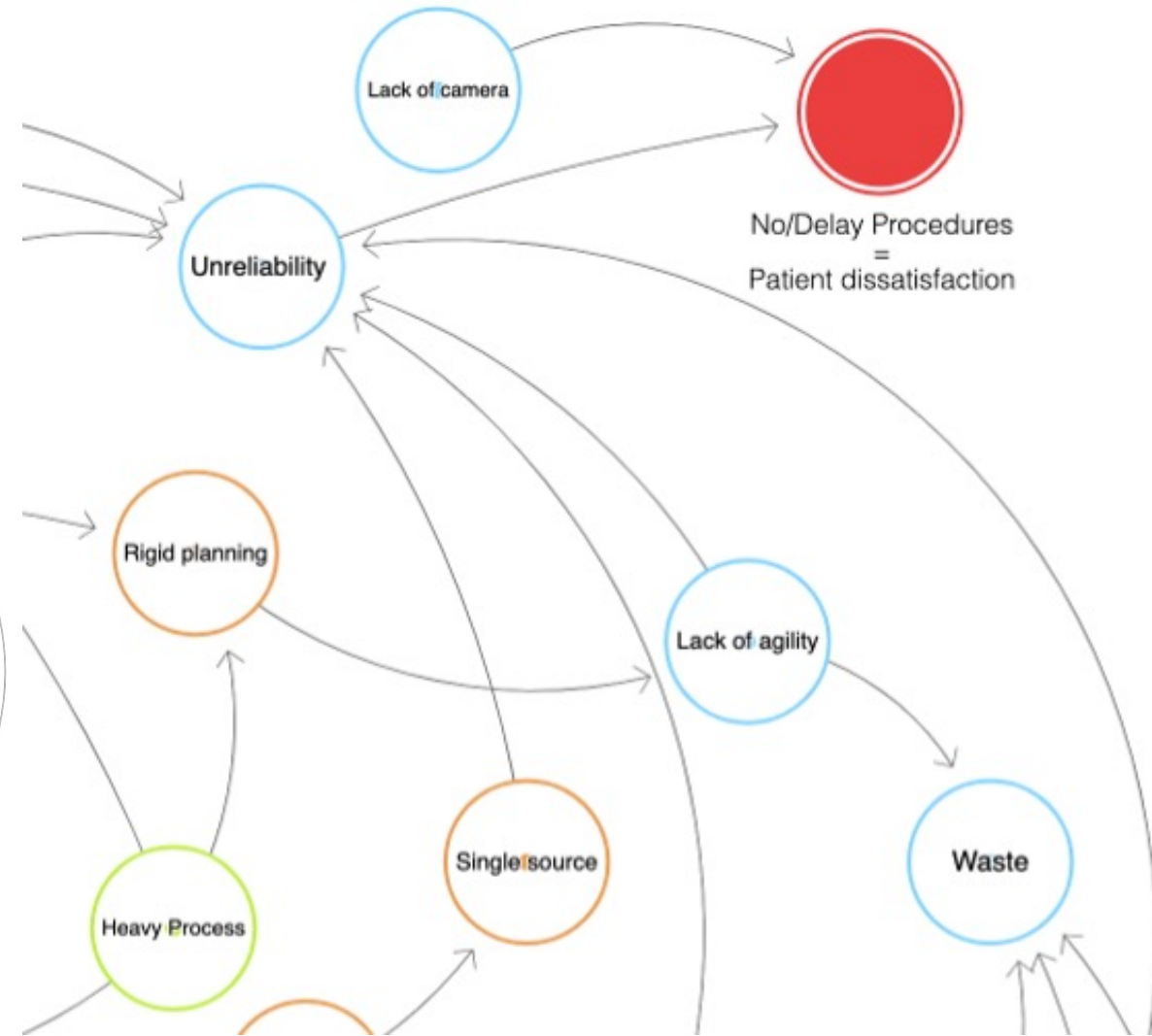
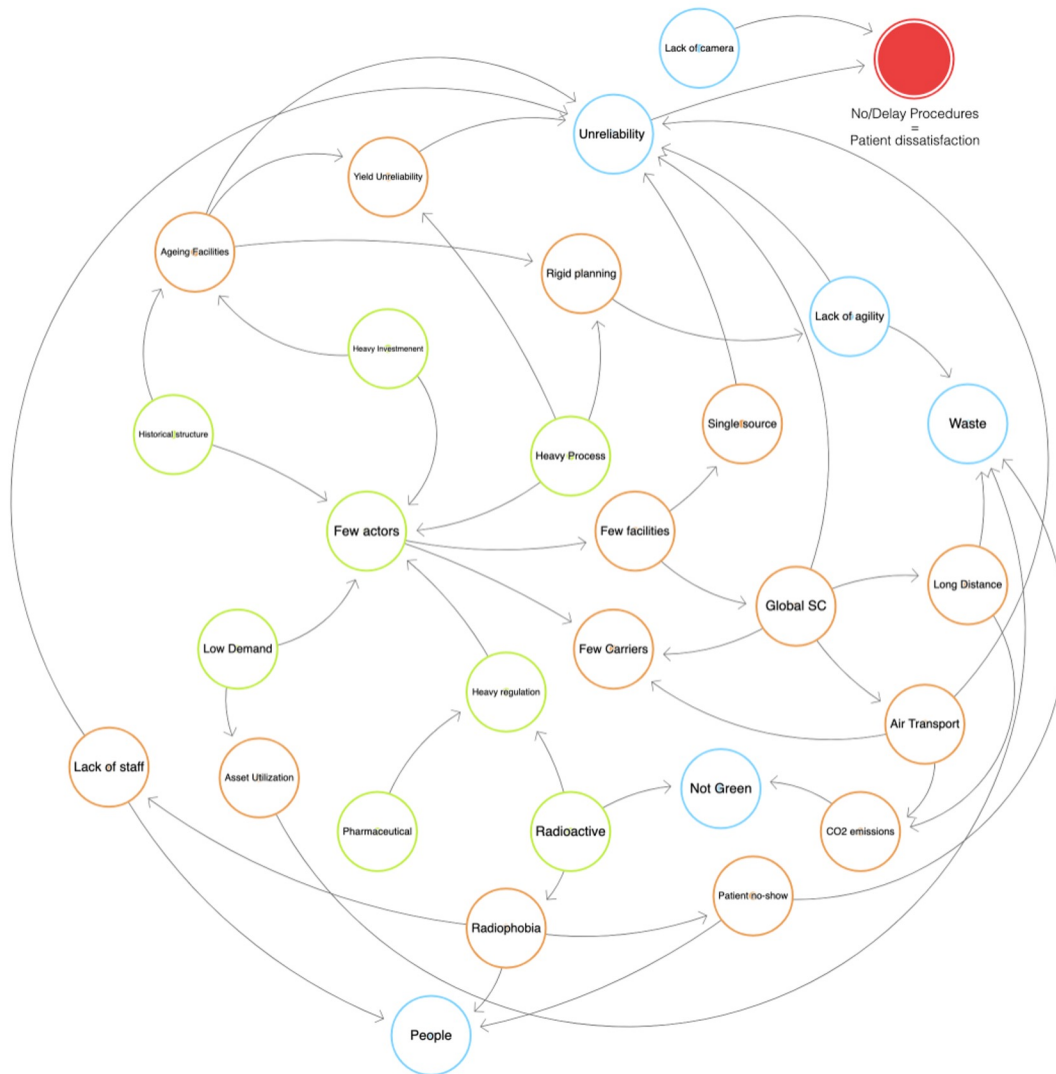
Diagnosis of the ⁹⁹Mo/^{99m}Tc Supply Chain

SCOR-BPMN Process-Mapping



Diagnosis of the ⁹⁹Mo/^{99m}Tc Supply Chain

SC Constraints



Development of an Integrated Performance Measurement System Methodology

Supply Chain Management



Integration



Enhance Global Performance



Performance Measurement and Management Tool

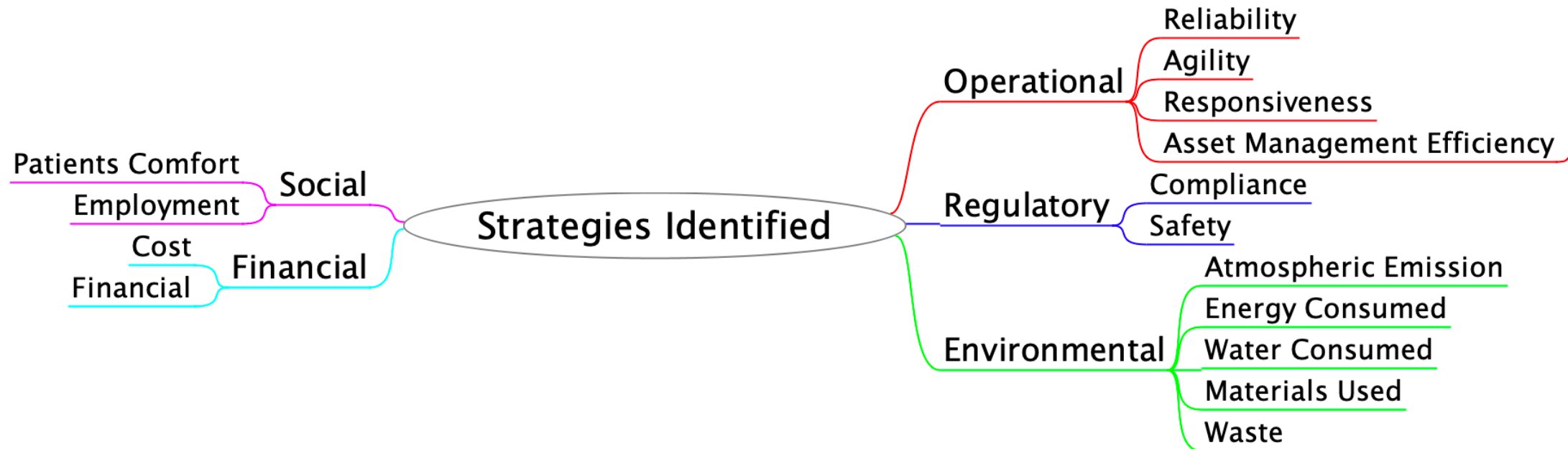


Development of an Integrated Performance Measurement System Methodology

	Scope	Functionality	Technical requirements	IRSCP tool
Performance Measurement	All actors All aspects of the SC	Overall Performance Generation	Multi-actor Multi-criteria } →	- Indicators Selection

Development of an Integrated Performance Measurement System Methodology

Strategies and KPIs Selection

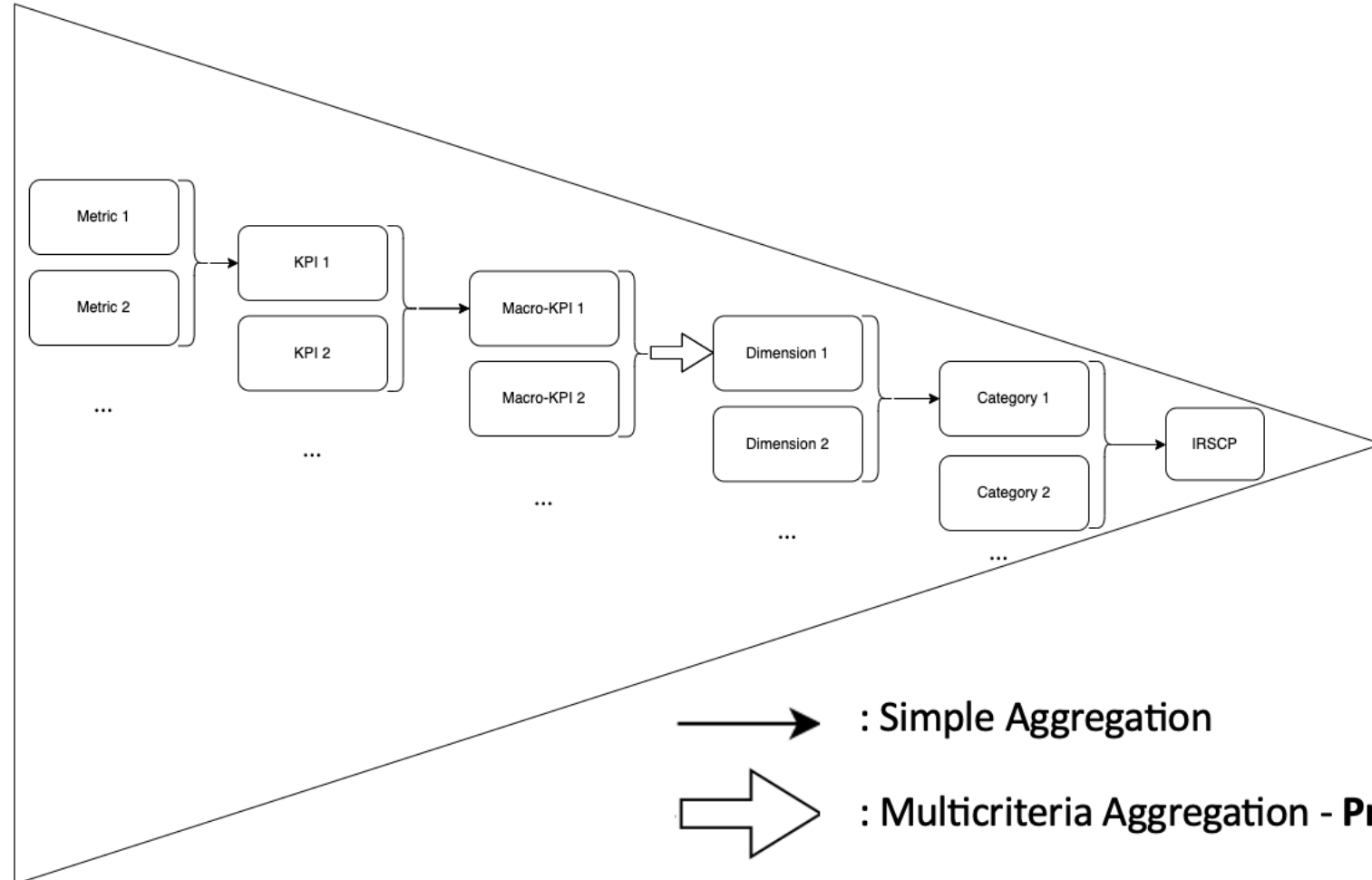


Development of an Integrated Performance Measurement System Methodology

	Scope	Functionality	Technical requirements	IRSCP tool
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Development of an Integrated Performance Measurement System Methodology

IRSCP Pyramidal Methodology



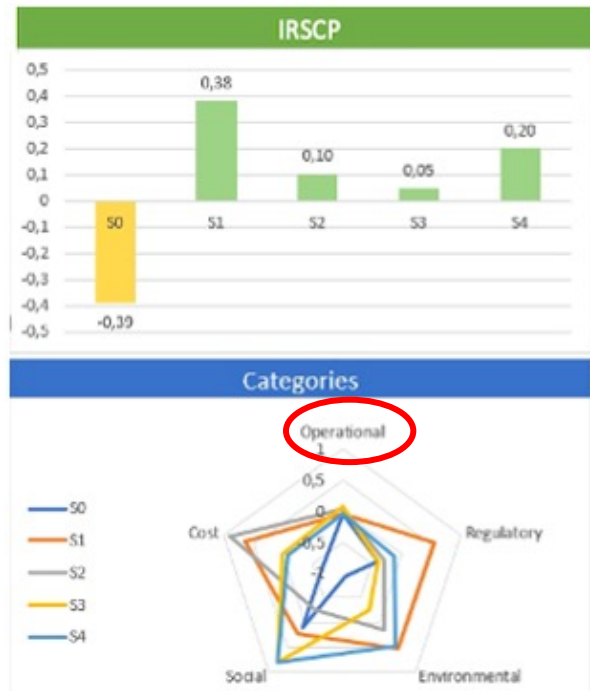
Engineering of an optimised Integrated SC

	Scope	Functionality	Technical requirements	IRSCP tool
Performance Measurement	All actors All aspects of the SC	Overall Performance Generation	Multi-actor Multi-criteria } →	- Indicators Selection - Pyramidal structure methodology <ul style="list-style-type: none"> •Simple aggregation •Prométhée II aggregation
Performance Management	Decision Theatre <ul style="list-style-type: none"> - Real problems identification - Realistic solutions proposition 	Detection of non-performance →	Visualization support	Bars charts, Radars charts, Tables

Engineering of an optimised Integrated SC

IRSCP Interface

Integrated Radiopharmaceutical Supply Chain Performance



Reset weights

Weights	Categories	S0	S1	S2	S3	S4
20,0% < >	Operational	-0,04125	-0,04125	0,04125	0,0825	-0,04125
20,0% < >	Regulatory	-0,4	0,56	-0,3	-0,39	-0,13
20,0% < >	Environmental	-0,93	0,51	0,13	-0,25	0,46
20,0% < >	Social	0,09	0,22	-0,27	0,79	0,79
20,0% < >	Cost	-0,66	0,65	0,9	0	-0,08

Stakeholder - Metric

Engineering of an optimised Integrated SC

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Performance Management	Decision Theatre <ul style="list-style-type: none"> - Real problems identification - Realistic solutions proposition 	Detection of non-performance → Application of solutions →	Visualization → Solution Parametrization →	Bars/Radars charts, Tables Solution evaluation tool

Engineering of an optimised Integrated SC

Min/Max	Best Practise N°1	Reactor	Nuc. Carrier	Processor	Rad. Carrier	Gen Man	Nuc. Med
max	RL.1.1 Make Forecast Accuracy	(--)	(++)	(++)	(++)	(++)	(++)
	RL.1.2 Deliver Forecast Accuracy	(--)	(--)	(--)	(++)	(++)	(++)
	RL.2 Yield Variability	(++)	(.)	(.)	(.)	(++)	(++)
	RL.3.1 On-time Delivery	(++)	(.)	(.)	(.)	(++)	(++)
	RL.3.2 Orders in-full	(++)	(.)	(.)	(.)	(++)	(++)
	RL.3.3 Perfect Conditions	(++)	(++)	(++)	(++)	(.)	(++)
	RL.3.4 Documentation Accuracy	(++)	(++)	(++)	(++)	(--)	(++)
	AG.1 Source Value-at-risk	(++)	(++)	(++)	(++)	(++)	(--)
	AG.2 Time to Recovery	(++)	(++)	(++)	(++)	(++)	(++)
	A.G.3.1 Make Downside Agility	(--)	(++)	(--)	(++)	(++)	(++)
	A.G.3.2 Deliver Downside Agility	(--)	(++)	(--)	(++)	(++)	(++)
	AG 4.1 Make Upside Agility	(--)	(--)	(--)	(++)	(++)	(++)
	AG.4.2 Deliver Upside Agility	(--)	(--)	(--)	(++)	(++)	(++)
	RS 1.1 Plan Cycle Time	(--)	(--)	(--)	(++)	(++)	(++)
	RS.1.2 Source Cycle Time	(--)	(--)	(--)	(++)	(++)	(++)
	RS.1.3 Make Cycle Time	(--)	(--)	(--)	(++)	(++)	(++)
	RS.1.4 Deliver Process Cycle Time	(--)	(--)	(--)	(++)	(++)	(++)
	RS.1.5 Deliver Product Cycle Time	(--)	(--)	(--)	(++)	(++)	(++)
	AM.1 Cash-to-cash Cycle Time	(--)	(--)	(--)	(++)	(++)	(++)
	AM.2 Capacity Utilization	(--)	(--)	(--)	(++)	(++)	(++)
	AM.3 Production yield	(--)	(--)	(--)	(++)	(++)	(++)
	AM.4 Packaging Return Cycle Time	(--)	(--)	(--)	(++)	(++)	(++)

BP-Impact	BP-Alpha
72	1,139534884

Number or Actors	Number of KPI
6	43

	Qualitative	Quantitative
Very Good	(++)	2,00
Good	(+)	1,00
Neutral	(.)	0,00
Bad	(-)	-1,00
Very Bad	(--)	-2,00

Inf Limits	Sup Limits
-516	516
-100%	100%

Engineering of an optimised Integrated SC



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Performance Management	Decision Theatre <ul style="list-style-type: none"> - Real problems identification - Realistic solutions proposition 	Detection of non-performance → Application of solutions →	Visualization → Solution Parametrization →	Bars/Radars charts, Tables Solution evaluation tool Scenario Generation

Engineering of an optimised Integrated SC

Scenario Generation

KPI: RL.1.1 Make Forecast Accuracy

Actor: Reactor

Add new scenario

Choose a scenario:

S3

Delete scenario

Select an actor:

Reactor

Select a best practise:

Best Practise 1

alpha

1,13953488

Add best practise

Remove best practise

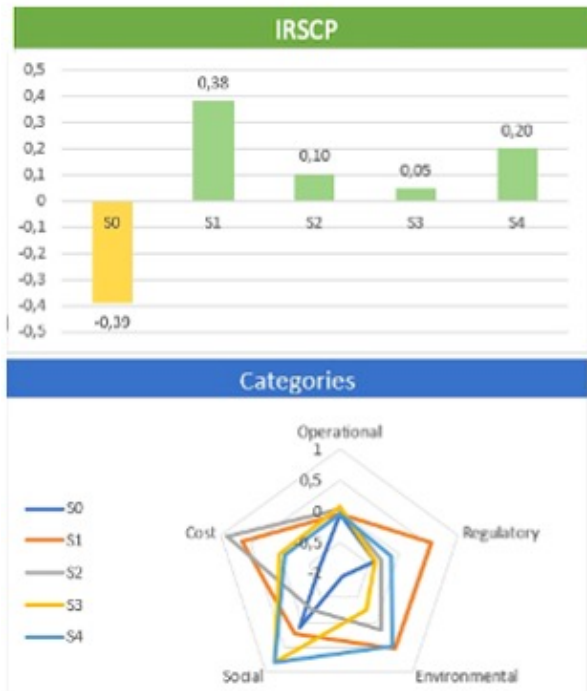
Set raw value for actor Reactor and S3:

Set value

Reset

Engineering of an optimised Integrated SC

Integrated Radiopharmaceutical Supply Chain Performance



Reset weights

Weights: 20,0%

Categories:

	S0	S1	S2	S3	S4
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Cost	-0,65	0,65	0,9	0	-0,09

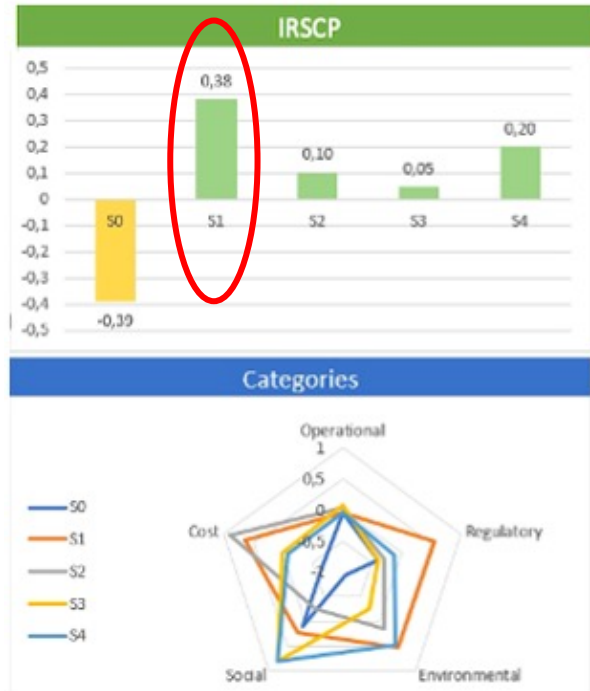
Engineering of an optimised Integrated SC

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Performance Management	Decision Theatre - Real problems identification - Realistic solutions proposition	Detection of non-performance → Application of solutions → Design of more performant SC →	Visualization → Solution Parametrization → Scenario Comparison →	<ul style="list-style-type: none"> Bars/Radars charts, Tables Solution evaluation tool Scenario Generation Enhanced overall SC Performance Identification (Prométhée II)



Engineering of an optimised Integrated SC

Integrated Radiopharmaceutical Supply Chain Performance



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Engineering of an optimised Integrated SC



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Performance Management	Decision Theatre <ul style="list-style-type: none"> - Real problems identification - Realistic solutions proposition 	Detection of non-performance → Application of solutions → Design of more performant SC →	Visualization → Solution Parametrization → Scenario Comparison → User-friendly Flexible Offline	Bars/Radars charts, Tables Solution evaluation tool Scenario Generation Enhanced Overall SC Identification Excel (VBA)

Engineering of an optimised Integrated SC



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Performance Measurement	All actors All aspects of the SC	Overall Performance Generation	Multi-actor Multi-criteria } →	- Indicators Selection - Pyramidal structure methodology •Simple aggregation •Prométhée II aggregation
Performance Management	Decision Theatre - Real problems identification - Realistic solutions proposition	Detection of non-performance → Application of solutions → Design of more performant SC →	Visualization → Solution Parametrization → Scenario Comparison → [User-friendly Flexible Offline] →	Bars/Radars charts, Tables Solution evaluation tool Scenario Generation Enhanced Overall SC Identification Excel (VBA)

Model Validation: Case Study

I- Performance Measurement

- Data Provision
- Proxies Validation and Proposal
- Weights Determination

II- Performance Management

- Solutions Suggestion

=> Design of a better performing Mo-99 Integrated SC

Your Thoughts



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